

29 November 1961

MEMORANDUM FOR: Chief, Development Branch, DPD

SUBJECT : Attached Paper [REDACTED]  
DB/DPD, to C/DPD/DB dtd 20 Nov 61,  
Subj: Test Organization at [REDACTED] for  
OXCART (OXC-2660)

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1. I think this document as a first cut toward establishing the organization and mode of operation for the contractors in [REDACTED] is excellent. I believe our next step is to more closely define the channel of command for each of the major directors of activities. This document should indicate (a) the channel for reporting the status of their project, (b) the requesting channel for support, and (c) contractor responsibility for controlling people at [REDACTED]

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2. I should like a definite directive issued to the DPD R&D field office spelling out what they will be responsible for and at what point they interject themselves between Headquarters and the various contractors. Also included should be a letter of instruction to the Base Commander as to what his responsibilities are in relation to the contractors and the DPD R&D field office.

3. The ultimate objective of this paper should be to define what channel a contractor would take to satisfy any of his requirements. The contractor should also clearly understand whom he is responsible to while at [REDACTED] and also his relationship to the DPD R&D field office and the Base Commander.

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4. The one questionable aspect of the organization as attached is the position of the Headquarters R&D section at [REDACTED]. Should they not be the focal point for contractors at [REDACTED]? If not, contractors are their own bosses there.

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[REDACTED]  
Colonel, USAF  
Acting Chief, DPD-DD/P